



GOVERNMENT ADMINISTRATIVE REFORM PROGRAMME

Please Quote Our  
Reference Number

2 SOUTH ODEON AVENUE  
KINGSTON 10, JAMAICA  
Tel. 929-5528/29/30

19th March 1995

Mr. Douglas Halsall,  
Managing Director  
Advanced Integrated Systems Ltd.  
12 - 14 Oxford Terrace  
Kingston 5

**Re: The Government Administrative Reform Programme's Financial Management Information System (FMIS).**

Dear Doug,

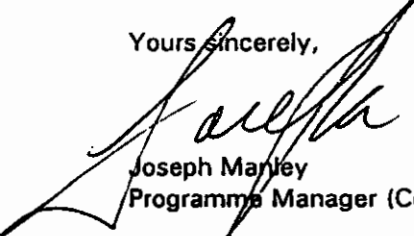
We have completed the first phase of Application Development for the FMIS, and I take the opportunity to express my gratitude to you and your company for the enormous effort and sacrifice that you undertook to ensure the success of this exceedingly complex project.

The FMIS is an unusually ambitious undertaking for the Government of Jamaica in the arena of Information Technology. The introduction of a Fourth Generation Language, Relational Database, distributed across all Ministries and Departments of Government, is not a task for the faint of heart. The myriad difficulties that had to be surmounted in the areas of Requirement Specification, Analysis and Design, with the concomitant changes to the over 200,000 lines of code that make up the FMIS, are too numerous to mention in detail.

The professionalism and willingness of your development team, coupled with the strategically critical decision by AIS to stretch the letter of the contract and permit the allocation of your own resources far beyond that which would have been required by any reasonable interpretation of your contractual obligations, have guaranteed the success of the FMIS. This project is a critical cornerstone of the effort to modernize our Government, and I thank you for the decisive role played by AIS in that success.

It has been a pleasure working with your firm.

Yours sincerely,

  
Joseph Manley  
Programme Manager (Computerization)